Form 8879-TE

IRS e-file Signature Authorization for a Tax Exempt Entity

calendar year 2022, or fiscal year beginning	OCT	1	, 2022, and ending	\mathtt{SEP}	30	, 20 2

ear beginning OC1 I , 2022, and ending SEP 30 , 20 Z

30 , 20 <u>23</u> **2022**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Do not send to the IRS. Keep for your records.
Go to www.irs.gov/Form8879TE for the latest information.

Name of filer EIN or SSN Burnon, dba Rubicon Theatre Company 77-0495901 Doug Halter Name and title of officer or person subject to tax Board President Type of Return and Return Information Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. Form 990 check here b Total revenue, if any (Form 990, Part VIII, column (A), line 12) ______ 1b 2,832,708. 1a Form 990-EZ check here ... b Total revenue, if any (Form 990-EZ, line 9) ______2b 2a b Total tax (Form 1120-POL, line 22) ______ 3b Form 1120-POL check here За 4a Form 990-PF check here ... 5а Form 8868 check here b Balance due (Form 8868, line 3c) 5b Form 990-T check here b Total tax (Form 990-T, Part III, line 4) _____6b 6a Form 4720 check here 7a Form 5227 check here 8a b FMV of assets at end of tax year (Form 5227, Item D) 8b Form 5330 check here b Tax due (Form 5330, Part II, line 19) 9b 10a Form 8038-CP check here b Amount of credit payment requested (Form 8038-CP, Part III, line 22) Declaration and Signature Authorization of Officer or Person Subject to Tax Under penalties of perjury, I declare that X I am an officer of the above entity or I I am a person subject to tax with respect to (name and that I have examined a copy of the of entity) , (EIN) 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) and intermediate service provider, transmitter, or electronic return originator (EHO) to send the return to the IHS and to receive from the IHS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only X | authorize Harrington Group, CPAs, LLP 54321 to enter my PIN Enter five numbers, but ERO firm name as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. **Certification and Authentication** Part III ERO's EFIN/PIN. Enter your six-digit electronic filing identification 96187254321 number (EFIN) followed by your five-digit self-selected PIN. Do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2022 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. ERO's signature **ERO Must Retain This Form - See Instructions** Do Not Submit This Form to the IRS Unless Requested To Do So

Form **991**

Extended to August 15, 2024

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 Open to Public

Go to www.irs.gov/Form990 for instructions and the latest information. Inspection

Department of the Treasury Internal Revenue Service A For the 2022 calendar year, or tax year beginning OCT 1. 2022 SEP 30, 2023 and ending C Name of organization Check if applicable: D Employer identification number Burnon, Inc. Address change dba Rubicon Theatre Company]Name change 77-0495901 Doing business as]Initial _return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number]Final return/ 1006 East Main Street 300 (805)667-2900G Gross receipts \$ 3,846,133. City or town, state or province, country, and ZIP or foreign postal code Amende Ventura, CA 93001 H(a) Is this a group return Applica-F Name and address of principal officer: Doug Halter for subordinates? Yes X No pending same as C above H(b) Are all subordinates included? _ Yes └ I Tax-exempt status: X 501(c)(3) 4947(a)(1) or L 527 (insert no.) If "No." attach a list. See instructions J Website: N/AH(c) Group exemption number K Form of organization: X Corporation Trust Association Other L Year of formation: 1998 M State of legal domicile; CA Part I Summary Briefly describe the organization's mission or most significant activities: The organization's mission is to Governance provide innovative, first-rate professional theatrical productions, $oldsymbol{ol{ol}oldsymbol{ol}}}}}}}}}}}}}}}}}}$ 20 Number of voting members of the governing body (Part VI, line 1a) 19 Number of independent voting members of the governing body (Part VI, line 1b) 4 Activities & 114Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 136 6 Total number of volunteers (estimate if necessary) 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0. **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 Prior Year **Current Year** Contributions and grants (Part VIII, line 1h) 2,460,089. 1,403,895. Revenue 442,349. 843,916. Program service revenue (Part VIII, line 2g) 0. 581,575. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 3,322. 10,345. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,912,783 2,832,708. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. Benefits paid to or for members (Part IX, column (A), line 4) 765,993. 1,177,459. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 Salaries, other compensation, 2017

16a Professional fundraising fees (Part IX, column (A), line 11e)

(Dat IX column (D) line 25)

318,554. 1,703,368. 2,544,537. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 2,469,361. 3,721,996. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) -889,288. 443,422. Revenue less expenses. Subtract line 18 from line 12 Beginning of Current Year End of Year 20 4,664,700. 3,421,037. 20 Total assets (Part X, line 16) 3,445,779 3,089,578. 21 Total liabilities (Part X, line 26) 1,218,921. 331,459. Net assets or fund balances. Subtract line 21 from line 20 ... Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Sign Doug Halter, Board President Here Type or print name and title Date PTIN Check Print/Type preparer's name Preparer's signature Sean E. Cain, CPA P01612986 Paid self-employed Harrington Group, Firm's EIN 95-4557617 Preparer Firm's name CPAs, Use Only Firm's address 2698 Mataro Street Phone no. (626) 403-6801 Pasadena, CA 91107 X Yes May the IRS discuss this return with the preparer shown above? See instructions

Pai	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	To share the power and joy of live theatre through the creation,
	production, and presentation of innovative works for local and
	national audiences; and through high-quality education and enrichment
	programs.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 2,398,612. including grants of \$) (Revenue \$ 764,306.)
	The organization presents a mainstage season of classic and
	contemporary dramas and comedies, including world premieres, for the
	entertainment and enrichment of residents and visitors to the
	community. In this fiscal year, the company produced a landmark
	production of In the Heights directed by Luis Salgado (part of the Tony
	Award-winning Broadway production), A Lonesome Traveler Christmas, The
	Realistic Joneses (in collaboration with Gare St Ireland and Laguna
	Playhouse), and the world premiere developmental production of Dark of
	the Moon.
	The organization also presented a concert series of music from diverse
	genres to draw new audiences and offer increased opportunities for
4b	(Code:) (Expenses \$ 599,653 · Including grants of \$) (Revenue \$ 79,610 ·)
	Rubicon expanded the company's educational offerings during this
	season. A record number of participants engaged in Rubicon's summer
	education camps and intensives. The four programs for students ages 6 -
	22 included the Stinky Feet Theatre Project, Middle School Musical
	Theatre, Fearless Shakespeare and Young Adult Musical Theatre. These
	programs returned to Rubicon after having been produced outside for the
	past two seasons on the campus of Villanova Prep School in Ojai.
	Student matinees at the theatre continued with Dark of the Moon and In
	the Heights; however, for the latter, Rubicon cast members also
	presented on-site school assemblies in Ventura and Oxnard Unified
	School Districts. The cast also broke into small groups and went into
	classrooms with specially developed curricula around the themes and
4c	(Code:) (Expenses \$
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses 2,998,265.

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	11	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	3		
7	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	-		
•	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			•
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		77	
	Part VI	11a	X	
a	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	116		х
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	11b		21
U	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	170		
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			47
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	45		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		- 23
10	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
••	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			37
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

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			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	ļ	X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			x
04-	Schedule J	_23		
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%		x	
07	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			٠,,
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	00		x
20	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		- 22
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33		
0,	Part V, line 1	-34		x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		\ v	
Pai	Note: All Form 990 filers are required to complete Schedule O	38	X	<u> </u>
	Check if Schedule O contains a response or note to any line in this Part V			
,	Oneon it donedule o contains a response of note to any line in this rait v		Yes	No
10	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		162	1110
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0	4		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	1		
•	(gambling) winnings to prize winners?	1c	Х	

dba Rubicon Theatre Company
Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

			Yes	No						
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,									
	filed for the calendar year ending with or within the year covered by this return 2a 114									
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X							
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		X						
þ	b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O									
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a									
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X						
b	If "Yes," enter the name of the foreign country									
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).									
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X						
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X						
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c								
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit									
	any contributions that were not tax deductible as charitable contributions?	6a		X						
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts									
	were not tax deductible?	6b								
7	Organizations that may receive deductible contributions under section 170(c).									
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X							
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X							
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required									
	to file Form 8282?	7с		X						
d	If "Yes," indicate the number of Forms 8282 filed during the year									
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X						
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	N/	X						
g										
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	N/	A						
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the									
	sponsoring organization have excess business holdings at any time during the year? N/A	8								
9	Sponsoring organizations maintaining donor advised funds.									
а	Did the sponsoring organization make any taxable distributions under section 4966? N/A	9a								
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A	9b								
10	Section 501(c)(7) organizations. Enter:									
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a									
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities									
11	Section 501(c)(12) organizations. Enter:									
а	Gross income from members or shareholders N/A 11a									
b	Gross income from other sources. (Do not net amounts due or paid to other sources against									
	amounts due or received from them.)									
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a								
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year									
13	Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? N/A	40								
а		13a								
1_	Note: See the instructions for additional information the organization must report on Schedule O.									
b	Enter the amount of reserves the organization is required to maintain by the states in which the									
_	organization is licensed to issue qualified health plans 13b Enter the amount of reserves on hand 13c									
		44-		Х						
14a		14a		21						
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14b								
15		45		Х						
	excess parachute payment(s) during the year?	15								
16		16		Х						
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "You " complete Form 4720. Schedule O.	16								
17	If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities									
17	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17								
	If "Yes," complete Form 6069.									
	n Too, Complete Com Cooc.									

Form 990 (2022)

dba Rubicon Theatre Company

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 20 1a Enter the number of voting members of the governing body at the end of the tax year 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 19 b Enter the number of voting members included on line 1a, above, who are independent _____ Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 X Did the organization become aware during the year of a significant diversion of the organization's assets? 5 5 X 6 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a X b Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the X organization's mailing address? If "Yes," provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? Х b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 X 12a X Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done Х 12c Did the organization have a written whistleblower policy? X 13 13 X Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a X X Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Own website Another's website Upon request ☐ Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records The Organization - (805)667-2900 93001 1006 East Main Street, 300, Ventura, CA

Page 7

Form 990 (2022) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any, See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization n	•			ation	cor	npe	nsat	ted any current officer, o	director, or trustee.	
(A)	(B)	(C)						(D)	(E)	(F)
Name and title	Average	(do	Position (do not check more than or		one	Reportable	Reportable	Estimated		
	hours per	box, unle		ess person is both an nd a director/trustee)			h an	compensation	compensation	amount of
	week	 -	Jer an	aau	recit	Tritus	100)	from	from related	other
	(list any hours for	Individual trustee or director						the organization	organizations (W-2/1099-MISC/	compensation from the
	related	6 07 0	tee			sated		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	truste	Institutional trustee		yee	Highest compensated employee		1099-NEC)	1000 1120)	and related
	below	idual	ution	La	Key employee	est co loyee	ᇤ	'		organizations
	line)	Indi	ınsti	Officer	Key	High	Former			
(1) Karyl Lynn Burns	40.00	l								
Producing Artistic Director	4000	X		Х				74,547.	0.	17,376.
(2) Doug Halter	12.00									
President	4 00	X		X				0.	0.	0.
(3) Jeanne Adams	4.00									0
Vice President	4 00	X		Х	ļ	ļ		0.	0.	0.
(4) Stephanie Zierhut	4.00	X		х			ŀ	0.	0.	0
(5) Claire Bowman	2.00	_		^		ļ	ļ	U •	0.	0.
Director	2.00	X						0.	0.	0.
(6) Michael Jackowitz	2.00					 	-	· ·	. V•	<u> </u>
Director	2.00	X						0.	0.	0.
(7) Rosa Lee Measures	2.00		ļ			-	-			
Honorary Chair (start 7/23)	2.00	x			ļ			0.	0.	0.
(8) Brad Setser	2.00				<u> </u>					
Director		x					İ	0.	0.	0.
(9) Moustapha Abousambra	2.00	_			\vdash		ļ			
Director (start 8/23)		Х						0.	0.	0.
(10) Pattie Braga	2.00									
Director (start 8/23)		X						0.	0.	0.
(11) Kevin Clerici	2.00									
Director (start 8/23)		Х					<u></u>	0.	0.	0.
(12) Erik Feingold	2.00									
Director (start 8/23)		Х						0.	0.	0.
(13) Abra Pilar Flores	2.00							_	_	_
Director (start 8/23)		Х						0.	0.	0.
(14) Jeffrey Grove	2.00									•
Director (start 1/23)		X				<u> </u>		0.	0.	0.
(15) Mary Jarvis	2.00				ŀ				0	0
Director (start 8/23)		Х			<u> </u>		_	0.	0.	0.
(16) Kelly-Marie Jones	2.00	7,								0
Director (start 8/23)	2 00	Х		-				0.	0.	<u> </u>
(17) Matt Marquis	2.00	x						0.	0.	0.
Director (start 8/23)		$\overline{\Gamma}$		L			L	U •	U • I	000 (2222)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)													
(A) Name and title	(B) Average hours per week	(do	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				one h an	(D) Reportable compensation from	(E) Reportable compensation from related		am	(F) timate ount o	
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC 1099-NEC)	/	fro orga and	oensa om the anizati I relate nizatio	e on ed
(18) Richard Reisman	2.00							0					
Director (start 8/23)	2 00	Х			_			0.) •			0.
(19) David Simpson	2.00	Х						0.	,).			0.
Director (start 8/23) (20) Jacklyn Hofer Winton	2.00						-	0.		' +			.
Director (start 8/23)	2.00	Х						0.	(0.
	<u> </u>					l		74 547		+	1	7 2'	76
1b Subtotal								74,547.).	17,376. 0.		
c Total from continuation sheets to Part V d Total (add lines 1b and 1c)								74,547.		5:1	17,376.		
Total number of individuals (including but r										1		, , ,	
compensation from the organization	iot mintou to ti	1000	11010	, G G		J) ***	10 1		,,ooo or reportable				0
												Yes	No
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s								ghest compensated emp		[3		Х
4 For any individual listed on line 1a, is the si	•							•	_				Х
and related organizations greater than \$15Did any person listed on line 1a receive or										·· -	4		
rendered to the organization? If "Yes," con	•							-			5		Х
Section B. Independent Contractors													***************************************
Complete this table for your five highest co the organization. Report compensation for	=								•	ensa	ition fi	rom	
(A) Name and business	address							(B) Description of s	ervices	Cc	(C omper) nsatior	<u> </u>
Jabworks! 5530 Ranchito Ave, Sherm	an Oaks	, (CA	92	140	01		Sound produc	tion		154	4,1	21.
								1.					
Total number of independent contractors (\$100,000 of compensation from the organi	-	ot li	mite	d to		se li	stec	d above) who received m	nore than				

Form 990 (2022)
Part VIII

Burnon, Inc.

dba Rubicon Theatre Company

Statement of Revenue

		Check if Schedule O contains a respo	nse or note to any line	e in this Part VIII			<u>Ш</u>
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
ts st	1 a	Federated campaigns 1a		·			
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues 1b					
Ę,	С						
業を		Related organizations 1d					
S, G	e		37,227.				
ioi	f	All other contributions, gifts, grants, and					
t f		similar amounts not included above 11	1,366,668.				
들의	g						
SE	h			1,403,895.			
			Business Code				
မ္ပ	2 a	Ticket Sales	711110	706,423.	706,423.		
اه ڲٙ	b	Educational Outreach	711110	79,610.	79,610.		
Program Service Revenue	С	Co-Producing and Other	711110	39,059.	39,059.		
eve.	d	Concession Stand	711110	18,824.	18,824.		
po E	е						
<u>r</u>	f	All other program service revenue					
	g	Total. Add lines 2a-2f		843,916.			
	3	Investment income (including dividends, in	nterest, and				
		other similar amounts)					
	4	Income from investment of tax-exempt bo	nd proceeds				
	5	Royalties					
		(i) Real	(ii) Personal				
	6 a	Gross rents					
	b	Less: rental expenses 6b					
		Rental income or (loss)					
		Net rental income or (loss)					
	7 a	Gross amount from sales of (i) Securit					
		assets other than inventory 7a	1,595,000.				
4.	b	Less: cost or other basis					
nue		and sales expenses 7b	1,013,425.				
eve		Gain or (loss)	581,575.				
ther Revenue		Net gain or (loss)		581,575.			581,575.
the	8 a	Gross income from fundraising events (not					
0		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 18	8a				
		Less: direct expenses	8b				
		Net income or (loss) from fundraising ever					
	9 a	Gross income from gaming activities. See	1 1				
		Part IV, line 19	9a 9b				
		Less: direct expenses Net income or (loss) from gaming activities	<u> </u>				
		 Net income or (loss) from gaming activities Gross sales of inventory, less returns 	s				
	10 a	· · · · · · · · · · · · · · · · · · ·	100				
	l.		10a 10b				
		Less: cost of goods sold					
	<u>C</u>	Net income or (loss) from sales of invento	Business Code				
Snc	11 ^	Miscellaneous	900099	3,322.			3,322.
nec	па b			2,222.			3,522.
Miscellaneous Revenue	c D						
SS		All other revenue					
Σ		Total. Add lines 11a-11d	· · · · · · · · · · · · · · · · · · ·	3,322.			
	12	Total revenue. See instructions	·····	2,832,708.	<u> </u>	0.	584,897.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respon				
	Check if Schedule O contains a respon- not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A)	(B)	(C)	(D)
7b,	8b, 9b, and 10b of Part VIII.	rotal expenses	expenses	general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	92,935.	62,344.	20,163.	10,428.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	798,920.	535,943.	173,336.	89,641.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				4
9	Other employee benefits	131,932.	88,505.	28,624.	14,803.
10	Payroll taxes	153,672.	103,089.	33,341.	17,242.
11	Fees for services (nonemployees):				
а	Management				
b	Legal				
С	Accounting	31,734.		31,734.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch O.)	02 250	02 250		
12	Advertising and promotion	93,358.	93,358.	01 (12	07 605
13	Office expenses	214,286.	165,038.	21,643.	27,605.
14	Information technology				
15	Royalties	050 400	4 2 2 2 2 2	F.C. 010	00 074
16	Occupancy	259,120.	173,827.	56,219.	29,074.
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	101 756	00 207	20 506	14 703
20	Interest	131,756.	88,387.	28,586.	14,783.
21	Payments to affiliates	E0 004	35 074	11 244	E 0.C.C
22	Depreciation, depletion, and amortization	52,284.	35,074.	11,344.	5,866.
23	Insurance	862.	578.	187.	97.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)	470 400	470 400		
a	Show exp main stage	479,496.	479,496.		
b	Artistic talent	442,483.	442,483.		
С	Other artistic expenses	302,634.	302,634.		
d	Creative artists	209,597.	209,597.		100 015
	All other expenses	326,927.	217,912.	105 177	109,015.
25	Total functional expenses. Add lines 1 through 24e	3,721,996.	2,998,265.	405,177.	318,554.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)	annonessa esta esta esta esta esta esta esta			Earm 990 (2022)

Form 990 (2022)

Part X Balance Sheet

Pai	τX	Balance Sneet			
		Check if Schedule O contains a response or note to any line in this Part X			<u></u>
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	24,540.	1	11,848.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	1,318,825.	3	1,075,681.
	4	Accounts receivable, net		4	
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
ď	9	Prepaid expenses and deferred charges	45,236.	9	53,166.
	10 a	Land, buildings, and equipment: cost or other	·····		
		basis. Complete Part VI of Schedule D Less: accumulated depreciation 10a 3,090,416. 10b 905,920.			
	b	Less: accumulated depreciation 10b 905,920.	3,195,376.	10c	2,184,496.
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11	52,443.	12	54,269.
	13	Investments · program·related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	28,280.	15	41,577.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	4,664,700.	16	3,421,037.
	17	Accounts payable and accrued expenses	295,451.	17	327,525.
	18	Grants payable		18	****
	19	Deferred revenue	241,522.	19	297,508.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
es	22	Loans and other payables to any current or former officer, director,		.	
Ė		trustee, key employee, creator or founder, substantial contributor, or 35%			
Liabilities		controlled entity or family member of any of these persons	25,000.	22	35,200.
	23	Secured mortgages and notes payable to unrelated third parties	2,883,806.	23	2,403,207.
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X	•		06 100
		of Schedule D	0.		26,138.
	26	Total liabilities. Add lines 17 through 25	3,445,779.	26	3,089,578.
φ		Organizations that follow FASB ASC 958, check here			
ည		and complete lines 27, 28, 32, and 33.	150 050		002 201
<u>a</u>	27	Net assets without donor restrictions	-159,073.	27	-803,391.
g B	28	Net assets with donor restrictions	1,377,994.	28	1,134,850.
Ë		Organizations that do not follow FASB ASC 958, check here			
P.		and complete lines 29 through 33.			
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds		29	
SSE	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
žΑ	31	Retained earnings, endowment, accumulated income, or other funds	1 210 021	31	221 /50
ž	32	Total net assets or fund balances	1,218,921.	32	331,459.
	33	Total liabilities and net assets/fund balances	4,664,700.	33	3,421,037.

Form **990** (2022)

Form **990** (2022)

Form	1990 (2022) dba Rubicon Theatre Company	77-04:	<u>95901</u>	Pag	ge 12		
Pai	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	2,832				
2	Total expenses (must equal Part IX, column (A), line 25)	2	3,723				
3	Revenue less expenses. Subtract line 2 from line 1	3	-889				
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	1,218				
5	Net unrealized gains (losses) on investments	5		1,8	26.		
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,						
	column (B)) 10						
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII				Ш		
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	e O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b			2b	X	-		
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat						
	consolidated basis, or both:						
	X Separate basis Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X			
	If the organization changed either its oversight process or selection process during the tax year, explain on Sci						
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the						
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		За		х		
þ	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ						
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b				

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Burnon,

Inc.

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

77-0495901 dba Rubicon Theatre Company Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or 12 more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s), You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III, functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) is the organization listed in your governing document? (i) Name of supported (iii) Type of organization (v) Amount of monetary (vi) Amount of other (ii) EIN (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions)) Total

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support		3000 Marin 1900 Marin				
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and				, , , , , , , , , , , , , , , , , , , ,		
	membership fees received. (Do not						
	include any "unusual grants.")	1,464,812.	2,006,259.	1,908,360.	2,460,089.	1,403,895.	9,243,415.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	1,464,812.	2,006,259.	1,908,360.	2,460,089.	1,403,895.	9,243,415.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						1,577,611.
	Public support, Subtract line 5 from line 4.						7,665,804.
	ction B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022 1,403,895.	(f) Total
	Amounts from line 4	1,464,812.	2,006,259.	1,908,360.	2,460,089.	1,403,895.	9,243,415.
8	Gross income from interest,					i	
	dividends, payments received on	:					
	securities loans, rents, royalties,		12,302.		5,500.		17,802.
_	and income from similar sources		12,302.		3,300.		17,002.
9	Net income from unrelated business						
	activities, whether or not the						
10	business is regularly carried on Other income. Do not include gain						
10	or loss from the sale of capital						
	assets (Explain in Part VI.)	25,923.	2,375.	17,734.	4,845.	3,322.	54,199.
11	Total support. Add lines 7 through 10	20,520				,	9,315,416.
12		etc (see instruction	ons)			12 2	,995,647.
	First 5 years. If the Form 990 is for the						
,,,	organization, check this box and stor	ŭ		•			
Se	ction C. Computation of Publ						
14	Public support percentage for 2022 (ine 6, column (f), d	livided by line 11, c	column (f))		14	82.29 %
15	Public support percentage from 2021	Schedule A, Part	II, line 14			15	81.11 %
	33 1/3% support test - 2022. If the o					nore, check this bo	x and
	stop here. The organization qualifies	as a publicly supp	orted organization				X
k	33 1/3% support test - 2021. If the o						
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ition			
17a	10% -facts-and-circumstances tes						
	and if the organization meets the fact	s-and-circumstanc	es test, check this	box and stop here	e. Explain in Part '	VI how the organiza	ation
	meets the facts-and-circumstances to	-					
k	10% -facts-and-circumstances tes	t - 2021. If the org	anization did not c	heck a box on line	13, 16a, 16b, or 1	17a, and line 15 is 1	10% or
	more, and if the organization meets the	ne facts-and-circun	nstances test, che	ck this box and sto	p here. Explain ir	n Part VI how the	
	organization meets the facts-and-circ						
18	Private foundation. If the organization	n did not check a l	box on line 13, 16a	i, 16b, 17a, or 17b.	, check this box a	nd see instructions	<u> </u>

Schedule A (Form 990) 2022 dba Rubicon Theatre Company Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below please complete Part II)

Section A. Public Supp		w, piease com	Sictor art 11.)			opwyse or an ann and a	The second secon
Galendar year (or fiscal year begi		(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contribution	· -	(0) 2010	(1) 2018	(0) 2020	(4) 2021	10/2022	(i) i Otai
membership fees received							
include any "unusual grar							
2 Gross receipts from admis							
merchandise sold or servi							
formed, or facilities furnish							
any activity that is related organization's tax-exempt							
3 Gross receipts from activi	· ·						-
are not an unrelated trade	l l						
iness under section 513							
4 Tax revenues levied for th							
ization's benefit and eithe							
or expended on its behalf	f						
5 The value of services or fa							
furnished by a governmer	ntal unit to						
the organization without o	charge						
6 Total. Add lines 1 through	h 5						
7a Amounts included on line	s 1, 2, and						
3 received from disqualific	ed persons						
b Amounts included on lines 2 and 3 from other than disqualified person							
exceed the greater of \$5,000 or 19	% of the						
amount on line 13 for the year					La L		
c Add lines 7a and 7b							
8 Public support. (Subtract line)	7c from line 6.)						<u> </u>
Section B. Total Suppo	····		T		T		T
Calendar year (or fiscal year begi	· · · -	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9 Amounts from line 6							
10a Gross income from intere dividends, payments rece							
securities loans, rents, ro	yalties,						
and income from similar s b Unrelated business taxable in	****						
(less section 511 taxes) from	1						
acquired after June 30, 1975	.						
c Add lines 10a and 10b		, 11					
11 Net income from unrelate							
activities not included on							
whether or not the busine regularly carried on	ess is						
12 Other income. Do not incl	lude gain						
or loss from the sale of ca assets (Explain in Part VI.							
13 Total support. (Add lines 9, 100							
14 First 5 years. If the Form	990 is for the	organization's f	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organizat	ion,
check this box and stop l							
Section C. Computatio	n of Public	Support Pe	rcentage				
15 Public support percentag	ge for 2022 (line	e 8, column (f), d	divided by line 13,	column (f))		15	%
16 Public support percentage						16	%
Section D. Computatio						т т	
17 Investment income perce						17	%
18 Investment income perce						18	%
19a 33 1/3% support tests -							
more than 33 1/3%, chec							
b 33 1/3% support tests -							
line 18 is not more than 3 20 Private foundation. If the							
ZO Private foundation. If the	e organización	ии погенеска	DOX OF HILE 14. 18	a, ul 100, CHECK L	THO DOX ALIU SEE IT	311 UUUUHS	

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
 - b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
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	3b		
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Par	t IV Supporting Organizations _(continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	44-		
Sec	detall in Part VI. tion B. Type I Supporting Organizations	11c		L
	tion B. Type I supporting organizations	-	Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or		103	140
'	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
		_	Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations		,	
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
_	the organization maintained a close and continuous working relationship with the supported organization(s).	2	<u> </u>	
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	3		
Sec	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	1 3	<u> </u>	<u> </u>
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions	<u> </u>		
' a	The organization satisfied the Activities Test, Complete line 2 below.	,.		
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	nstructic	ns).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
– a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
_	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b				
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	За	<u> </u>	L
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Ves." describe in Part VI the role played by the organization in this regard	3h	1	l

77-0495901 Page 6 dba Rubicon Theatre Company Schedule A (Form 990) 2022 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Part V Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 Recoveries of prior-year distributions 2 Other gross income (see instructions) 3 3 4 Add lines 1 through 3. 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or 6 maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a b Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): Acquisition indebtedness applicable to non-exempt-use assets 2 2 3 Subtract line 2 from line 1d. Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, 4 see instructions). Net value of non-exempt-use assets (subtract line 4 from line 3) 5 Multiply line 5 by 0.035. 6 6 7 Recoveries of prior-year distributions 8 Minimum Asset Amount (add line 7 to line 6) 8 Current Year Section C - Distributable Amount 1 Adjusted net income for prior year (from Section A, line 8, column A)

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

2

3

4

5

Schedule A (Form 990) 2022

Enter 0.85 of line 1.

Enter greater of line 2 or line 3.

Income tax imposed in prior year

Minimum asset amount for prior year (from Section B, line 8, column A)

Distributable Amount. Subtract line 5 from line 4, unless subject to

emergency temporary reduction (see instructions).

2

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 Amounts paid to perform activity that directly furthers exempt purposes of supported 2 organizations, in excess of income from activity 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 3 4 Amounts paid to acquire exempt-use assets Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 5 6 Other distributions (describe in Part VI). See instructions. Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 Distributable amount for 2022 from Section C, line 6 9 9 10 Line 8 amount divided by line 9 amount 10 (iii) Underdistributions Distributable **Excess Distributions** Section E - Distribution Allocations (see instructions) Amount for 2022 Pre-2022 Distributable amount for 2022 from Section C, line 6 Underdistributions, if any, for years prior to 2022 (reasonable cause required - explain in Part VI). See instructions. 3 Excess distributions carryover, if any, to 2022 a From 2017 **b** From 2018 c From 2019 d From 2020 e From 2021 f Total of lines 3a through 3e g Applied to underdistributions of prior years h Applied to 2022 distributable amount i Carryover from 2017 not applied (see instructions) Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2022 from Section D, line 7: a Applied to underdistributions of prior years b Applied to 2022 distributable amount c Remainder, Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. 6 Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2023. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2018 b Excess from 2019 c Excess from 2020 d Excess from 2021 e Excess from 2022

Schedule A (Form 990) 2022

Schedule A	(Form 990) 2022	dba	Rubicon	Theatre	Company	77-0495901 Page 8
Part VI	Supplemental Part IV, Section A, line 1; Part IV, Section D, lines 5, (See instructions.)	Information lines 1, 2, 3b, 3d tion D, lines 2 ar 6, and 8; and Pa	Provide the exc, 4b, 4c, 5a, 6, ad 3; Part IV, Seart V, Section E,	kplanations requ 9a, 9b, 9c, 11a, ction E, lines 1c lines 2, 5, and 6	lired by Part II, lin 11b, and 11c; Pa , 2a, 2b, 3a, and 5. Also complete	ne 10; Part II, line 17a or 17b; Part III, line 12; art IV, Section B, lines 1 and 2; Part IV, Section C, 3b; Part V, line 1; Part V, Section B, line 1e; Part V, this part for any additional information.
Water Control of the	-					
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SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Inspection

Employer identification number

dba Rubicon Theatre Company 77-049590

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the 77-0495901

Burnon, Inc.

rai	organizations infantaling Bollor Advise organization answered "Yes" on Form 990, Part IV, lin	ne 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in		
	are the organization's property, subject to the organization's		
6	Did the organization inform all grantees, donors, and donor a		•
	for charitable purposes and not for the benefit of the donor of		
Pai	impermissible private benefit?		Yes No
			, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organizati		
	Preservation of land for public use (for example, recrea	· 🖂	of a historically important land area
	Protection of natural habitat	Preservation of	of a certified historic structure
_	Preservation of open space	et and a superior and the state of the form	
2	Complete lines 2a through 2d if the organization held a qualit day of the tax year.	ned conservation contribution in the forn	n of a conservation easement on the last Held at the End of the Tax Year
_			
a	Total number of conservation easements		
b	Total acreage restricted by conservation easements Number of conservation easements on a certified historic str		
4	Number of conservation easements included in (c) acquired		
u	historic structure listed in the National Register		2d
3	Number of conservation easements modified, transferred, re		
Ü	year	icasca, extinguished, or terminated by the	no organization during the tax
4	Number of states where property subject to conservation ea	sement is located	
5	Does the organization have a written policy regarding the per	·	- f
-	violations, and enforcement of the conservation easements i		
6	Staff and volunteer hours devoted to monitoring, inspecting,		
	G. 1		Ç ,
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserv	ation easements during the year
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 17	'O(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation	ion easements in its revenue and expens	se statement and
	balance sheet, and include, if applicable, the text of the footi	note to the organization's financial stater	ments that describes the
	organization's accounting for conservation easements.		
Pai	t III Organizations Maintaining Collections o	·	Other Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under FASB ASC 95	•	
	of art, historical treasures, or other similar assets held for pul		
	service, provide in Part XIII the text of the footnote to its final		
b	If the organization elected, as permitted under FASB ASC 95	•	
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in fur	therance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
2	If the organization received or held works of art, historical tre		ial gain, provide
	the following amounts required to be reported under FASB A		•
	Revenue included on Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		\$

	t III Organizations Maintaining C	collections of Ar		easures, or Ot	her S		ets/contin		age Z
L	Using the organization's acquisition, accessi							1404)	
3		on, and other record	s, check any or the	Tollowing that mak	e sigrili	icant use of its	Š		
	collection items (check all that apply):			1					
a	Public exhibition	d		hange program					
b	Scholarly research	е	U Other						
С	Preservation for future generations								
4	Provide a description of the organization's co						rt XIII.		
5	During the year, did the organization solicit o							_	7
	to be sold to raise funds rather than to be ma						Yes		J No
Par	t IV Escrow and Custodial Arran reported an amount on Form 990, Par	•	ete if the organizatio	n answered "Yes"	on For	m 990, Part IV	, line 9, or	ſ	
	ls the organization an agent, trustee, custodi		liary for contribution	os or other assets r	ot incl	ıded	***************************************	-	
Iu	on Form 990, Part X?		=				Yes		No
h	If "Yes," explain the arrangement in Part XIII						163	· · · · · · · · · · · · · · · · · · ·	1 140
b	ii res, explain the anangement iiir art Alli	and complete the fol	ilowing table.		Г	[Amoun	†	
_	Decimal and Laborate				F	4.	7 1110011		
	Beginning balance					1c			
	Additions during the year					1d			
	Distributions during the year					1e			
	Ending balance								T
	Did the organization include an amount on Fe						_ Yes	<u> </u>	No
	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	planation has been	provided on Part	<u> </u>				
Par	t V Endowment Funds. Complete i								
		(a) Current year	(b) Prior year	(c) Two years back	(d) T	hree years back	(e) Foul		
1a	Beginning of year balance	59,169.	59,169.	59,169	٠.	59,169		59,	169.
b	Contributions								
	Net investment earnings, gains, and losses	1,826.	2,963.	2,894		2,877		2,	739.
d	Grants or scholarships	1,826.	2,963.	2,894		2,877		2,	739.
	Other expenditures for facilities	-							
	and programs								
£	Administrative expenses				_		+		
		59,169.	59,169.	59,169		59,169		59	169.
_	End of year balance		······································	· · · · · · · · · · · · · · · · · · ·	<u> </u>	05,205	1		200.
2	Provide the estimated percentage of the curr	rent year end balanc		a)) neid as:					
	Board designated or quasi-endowment		_%						
b	Permanent endowment 100,0000	%							
С		%							
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.							
За	Are there endowment funds not in the posse	ssion of the organiza	ation that are held a	ınd administered fo	r the		,		
	organization by:							Yes	No
	(i) Unrelated organizations						3a(i)	X	
	(ii) Related organizations						. 3a(ii)		X
b	If "Yes" on line 3a(ii), are the related organiza	itions listed as requir	ed on Schedule R?				3b		
4	Describe in Part XIII the intended uses of the								
_	t VI Land, Buildings, and Equipm								
	Complete if the organization answere), Part IV, line 11a. S	See Form 990, Part	X, line	10.			
	Description of property	(a) Cost or o				nulated	(d) Boo	k valu	
	bescription of property	basis (investn	1 , ,		deprec		(u) 500	n value	,
	Lond			4,033.	~0P100		07	4,0	33
	Land			9,489.	51	7,113.		$\frac{1}{2}$, 0	
	Buildings						4 /	4,3	
	Leasehold improvements			7,076.		7,076.	77	0 0	0.
d	Equipment			8,512.		7.425.	/ 3	8,0	
	Other			1,306.		L,306.		A 4	0.
Total	. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part	X, column (B), line 1	10c.)			2,18	4,4	96.

Schedule D (Form 990) 2022

Schedule D (Form 990) 2022 dba Rubicon	Theatre Comp	any	77-0495901 Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or	r end-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related.			
	on Form 900 Port IV line	11a Soo Form 900 Part V line 13	
Complete if the organization answered "Yes" (a) Description of investment	(b) Book value	(c) Method of valuation: Cost o	r end-of-vear market value
	(b) book value	(c) Method of Valuation. Cost of	T CHO OF YOUR MAINOL VAIGO
(1)			
(2)			
(3)		WANT OF THE	
(4)			
(5)			
(6) (7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lir	ne 15.)		
Part X Other Liabilities.		441 O F 000 Dayl V B	05
Complete if the organization answered "Yes'	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, IIr	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(4) 11-3-1-1			26,138.
(3) operating leases			40,130.
(4)			
(5)			
(6)			
(7)			

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

26,138.

(8) (9) Schedule D (Form 990) 2022 dba Rubicon Theatre Company 77-04

Part XI | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1				1	2,834,534.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a	1,826.		
b	Donated services and use of facilities				
	Recoveries of prior year grants	1 1			
c C					
ď	Other (Describe in Part XIII.)	hatration		2e	1,826.
e	Add lines 2a through 2d		1	3	2,832,708.
3	Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1:			3	2/032/1001
4		4a			
a	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)			4c	0.
E	Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	2,832,708.
Par	t XII Reconciliation of Expenses per Audited Financial Stateme				
1 4	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		-xp3333 p3.		
-	Total expenses and losses per audited financial statements			1	3,721,996.
1	Amounts included on line 1 but not on Form 990, Part IX, line 25:	***************************************		1	37.227233
2		2a			
a	Donated services and use of facilities				
b	Prior year adjustments				
C	Other losses	1 1			
d	Other (Describe in Part XIII.)	<u></u>		00	0.
e	Add lines 2a through 2d			2e 3	3,721,996.
3	Subtract line 2e from line 1		***************************************	3	5,721,5500
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 4-1			
a	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)			1.	0.
	Add lines 4a and 4b			4c 5	3,721,996.
5 Da	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental Information.		***************************************	5	5,721,550
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I	V lines 1h an	d 2h: Part V. line	1. Dart	Y line 2: Part Yl
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addit			τ, ι αιτ	Λ, 1110 Σ, Γαιτ Λι,
III ICS	zu and 45, and 1 art An, intes zu and 45. Also complete this part to provide any addit	iona imonna	iion.		
Pa:	ct V, line 4:				
	*				· ·
The	e earnings of the endowment will allow the	organi	zation to	fu	lfill its
mi	ssion.				
Pa:	ct X, Line 2:				
1		T			C a d a
Th	e organization is exempt from taxation unde	er inte	rnar keve	nue	Code
α-	rtion E01/a)/2) and Colifornia Perronue and	Marati	on Codo c	oat	ion 237014
Se	ction 501(c)(3) and California Revenue and	Taxati	on code a	ect	1011 23701Q.
Ger	nerally accepted accounting principles prov	ride ac	counting	and	disclosure
	icially accepted accounting primarples pro-		9 9 411 9 111 9		
αn	idance about positions taken by an organiza	ation i	n its tax	re	turns that
<u> </u>	Table 2 200 200 Post and				
mi	ght be uncertain. Management has considered	d its t	ax positi	ons	and
be	lieves that all of the positions taken by t	he org	anization	in	their

Part XIII Supplemental Information (continued)
federal and state exempt organization tax returns are more likely than not
to be sustained upon examination. The organization's returns are subject
to examination by federal and state taxing authorities, generally for
three and four years respectively, after they are filed.

SCHEDULE L

(Form 990)

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open To Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Burnon, Inc.

Employer identification number

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(39) organization context.	d.	ba Rubi	con Theat	re	Com	pany		77-0	4959	∂01		
(a) Name of disqualified person (b) Relationship between disqualified person and organization (c) Description of transaction (d) Corrected? Yes No No No Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 28; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of linerested person Board MeWorking X 23,500 25,200 X X X Jeanne Adams Board MeWorking X 10,000 10,000 X X X Jeanne Adams Board MeWorking X 10,000 10,000 10,000 X X X Jeanne Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between linerested persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28; or if the organization reported an amount on Form 990, Part IV, line 28; or if the organization of line and line an	Part I Excess Benef	fit Transac	tions (section 50	01(c)(3	3), sect	ion 501(c)(4), and se	ction 501(c)(29) orga	anizations	only).			PARTICIPATION OF THE PARTICIPA
(a) Name of disqualified person person and organization (c) Description of transaction Yes No Person and organization (c) Description of transaction (c) Description of transaction Yes No Person (c) Description of transaction (c) Description (Complete if the o	rganization an	swered "Yes" on	Form 9	990, Pa	art IV, line 25a or 25b	o, or Form 990-EZ, P	art V, line	40b.			
2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-Ez, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of interested person (b) Relationship of loan for from the organization with organization of loan forms 10 from 10 f	1 (-))	(b)	Relationship bety	ween o	disqual	lified ,	ND 111 (1)			(d)	Corre	cted?
Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of line organization with organization (b) Relationship with organization of loan organization loan organization of loan organization of loan organization loan organization organization of loan organization loan organizatio	(a) Name of disqualified pe	erson	person and or	rganiza	ation	(0	e) Description of tran	saction		Y	es	No
Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of line organization with organization (b) Relationship with organization of loan organization loan organization of loan organization of loan organization loan organization organization of loan organization loan organizatio												
Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of line organization with organization (b) Relationship with organization of loan organization loan organization of loan organization of loan organization loan organization organization of loan organization loan organizatio												
Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of line organization with organization (b) Relationship with organization of loan organization loan organization of loan organization of loan organization loan organization organization of loan organization loan organizatio							·					
Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of line organization with organization (b) Relationship with organization of loan organization loan organization of loan organization of loan organization loan organization organization of loan organization loan organizatio												
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Section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of line organization with organization (b) Relationship with organization of loan organization loan organization of loan organization of loan organization loan organization organization of loan organization loan organizatio												
Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of interested person (b) Relationship (c) Purpose of loan (d) Type of assistance (e) Purpose of sassistance (d) Type of assistance (e) Purpose of assistance (d) Type of assistance (e) Purpose of assistance (e) Purpose of assistance (e) Purpose of assistance (d) Type of assistance (e) Purpose of assistance (e) Purpose of assistance (d) Type of assistance (e) Purpose of a Purpose	2 Enter the amount of tax in	ncurred by the	organization mar	nagers	or disc	qualified persons du	ring the year under					
Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of interested person (b) Relationship with organization (c) Purpose of loan (d) Loan to or from the organization principal amount (f) Balance due (g) In default? (h) Approved (i) Written organization (f) Balance due (g) In default? (h) Approved (i) Written organization (f) Balance due (g) In default? (h) Approved (i) Written organization (f) Balance due (g) In default? (h) Approved (i) Written organization (f) Balance due (g) In default? (h) Approved (i) Written organization (f) Balance due (g) In default? (h) Approved (i) Written organization (f) Balance due (g) In default? (h) Approved (i) Written organization (f) Balance due (g) In default? (h) Approved (i) Written organization (f) Balance due (g) In default? (h) Approved (i) Written organization (f) Balance due (g) In default? (h) Approved (i) Written organization (f) Balance due (g) In default? (h) Approved (i) Written organization (f) Written organization (f) Balance due (g) In default? (h) Approved (g) Written organization (f) Balance due (g) In default? (g) In def									\$			
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of interested person (b) Relationship with organization of loan of line of line of loan of line	3 Enter the amount of tax, in	f any, on line 2	2, above, reimburs	sed by	the or	ganization			\$			
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of interested person (b) Relationship with organization of loan of line of line of loan of line	B. J.WT I	/F					· · · · · · · · · · · · · · · · · · ·					
reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of interested person (b) Relationship with organization with organization with organization of loan interested person (c) Purpose of loan (c) Purpose (c) Purpose of loan (c) Purpose												
(a) Name of interested person (b) Relationship with organization with organization with organization with organization with organization of loan (c) Purpose of loan (d) Lynn BurnOfficer Working X 23,500. 25,200. X X X X X X X X X X X X X X X X X X	•	_				, Part V, line 38a or F	Form 990, Part IV, Iir	ne 26; or if	the org	anizati	on	
Karyl Lynn BurnOfficer Working X 23,500. 25,200. X X X X Jeanne Adams Board MeWorking X 10,000. 10,000. X X X X Jeanne Adams Board MeWorking X 5,200. S 5,200. S 5,200. S 7,200. S 7,						() () ()			Vb) A	nproved	42.14	/u:11
Karyl Lynn BurnOfficer Working X 23,500. 25,200. X X X X Jeanne Adams Board MeWorking X 10,000. 10,000. X X X X Jeanne Adams Board MeWorking X 35,200.				fron	n the		(f) Balance due		by by	oard or	(i) VV	rillen ment?
Karyl Lynn BurnOfficer Working X 23,500. 25,200. X X X X Jeanne Adams Board MeWorking X 10,000. 10,000. X X X X Total \$35,200. Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and interested person and assistance (c) Amount of assistance assistance (e) Purpose of assistance	interested person	man or gamean	or loan		T	pinopa amount			001111			т
Jeanne Adams Board MeWorking X 10,000. 10,000. X X X X Total \$35,200. Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and assistance assistance assistance assistance	Karul Lunn Burn	Officer	Working		From	23 500	25 200			NO		NO
Total \$35,200. Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and assistance (c) Amount of assistance assistance (e) Purpose of assistance									I		i	<u> </u>
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and assistance (c) Amount of assistance assistance	Jeanne Adams	DOGIG M	eworking	- 22	-	10,000.	10,000.			+	- 22	<u> </u>
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and assistance (c) Amount of assistance assistance				 	-				+-	-		
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and assistance (c) Amount of assistance assistance				 						+-		
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and assistance (c) Amount of assistance assistance									_	-		
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and assistance (c) Amount of assistance assistance									_	+		
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and assistance (c) Amount of assistance assistance				-	 				_	+		
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and assistance (c) Amount of assistance assistance				 						+-		
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and assistance (c) Amount of assistance assistance				<u> </u>					+	+		
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and assistance (c) Amount of assistance assistance	Total					\$	35,200.		\top			
(a) Name of interested person(b) Relationship between interested person and(c) Amount of assistance(d) Type of assistance(e) Purpose of assistance		sistance B	enefiting Inte	reste	d Pe	rsons.						
interested person and assistance assistance assistance	Complete if the o	rganization an	swered "Yes" on	Form 9	990, Pa	art IV, line 27.						
interested person and assistance assistance assistance	(a) Name of interested p	erson	(b) Relationship	betwe	een	(c) Amount of	(d) Type	of	((∍) Purp	ose o	f
the organization			interested pers	son an		assistance	assistan	ce		assista	ance	
			the organiza	ation								
									<u> </u>			
									<u></u>			
									<u> </u>			
												
									 			
									 			
									_			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2022

(a) Name of interested person	d "Yes" on Form 990, Part IV, line 28a, 28 (b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz reven	ation's
				Yes	No
					ļ
Part V Supplemental Information. Provide additional information for rest	ponses to questions on Schedule L (see	instructions).			
Schedule L, Part II, Loan			ns:		
(a) Name of Person: Karyl					
(c) Purpose of Loan: Work	ing capital				
(a) Name of Person: Jeann	e Adams				
(b) Relationship with Org	anization: Board Mem	ber			
(c) Purpose of Loan: Work	ing capital				·····
					
			1 - 1 - 1		
				,	

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Burnon, Inc.

dba Rubicon Theatre Company

Employer identification number 77-0495901

Form 990, Part I, Line 1, Description of Organization Mission:
festivals, special events and education programs for the enrichment,
entertainment and education of the region's residents and visitors.
Form 990, Part III, Line 4a, Program Service Accomplishments:
music appreciation.
Form 990, Part III, Line 4b, Program Service Accomplishments:
issues in the play. Rubicon reached 5,200 students with this program
alone.
Form 990, Part VI, Section B, line 11b:
The audit committee of the governing board reviews the Form 990 before
providing it to the full board prior to filing the Form 990.
Form 990, Part VI, Section B, Line 12c:
The board members review the conflict of interest policy at board meetings
and each board member signs an annual disclosure statement.
Form 990, Part VI, Section B, Line 15:
The board reviewed the salary for the Producing Artistic Director and
discussed the compensation levels in relationship to salaries for other
non-profit leaders in Southern California, and to salaries for executives
and managers of regional theatres as listed in the Theatre Communications
Group Wage and Salary Survey.

Schedule O (Form 990) 2022	Page 2
Name of the organization Burnon, Inc. dba Rubicon Theatre Company	Employer identification number 77-0495901
Form 990, Part VI, Section C, Line 19:	
The organization makes its governing documents, policies,	and financial
statements available on the website and upon request.	

TAXABLE YEAR

California Exempt Organization Annual Information Return

228941 01-10-23 FORM

2022

199

Calendar Year	2022 or fiscal year beginning (mm/dd/yyyy) $10/01/2022$, and ending (mm/dd	d/yyyy)	09/30/2023	
Corporation/Orga	nizatlon name	California corpo	oration number	
BURNON	, INC.			
DBA RU	BICON THEATRE COMPANY	2094	791	
Additional inform	ation. See instructions.	FEIN	105004	
-			495901	
Street address (s	·	PMB no.		
	AST MAIN STREET, NO. 300	ZIP code		
City			1	
VENTUR.			ostal code	
r orangir country	anie Tologn plovinou/state/sourty	1 Storgil p	ootal oodo	
A First retur	n Yes X No I Did the organization have any o	hanges to its	nuidelines	•
	return Yes X No not reported to the FTB? See in			X No
	on 4947(a)(1) trust Yes X No J If exempt under R&TC Section			
	mation return? engaged in political activities?			X No
	Dissolved Surrendered (Withdrawn) Merged/Reorganized K Is the organization exempt unc			X No
Enter date:	(mm/dd/yyyy) • If "Yes," enter the gross receipt			
	counting method: (1) Cash (2) X Accrual (3) Other L Is the organization a limited lia	bility company	/? • Yes	X No
F Federal re	turn filed? (1) ● 990T(2) ● 990PF (3) ● Sch H (990) M Did the organization file Form			
(4) X	Other 990 series report taxable income?		• Yes	X No
	roup filing? See instructions • Yes X No N Is the organization under audit			
	panization in a group exemption $oxdot$ Yes $oxdot X$ No $oxdot$ IRS audited in a prior year? $oxdot$			X No
If "Yes," v	that is the parent's name? O Is federal Form 1023/1024 per		Yes	s X No
	Date filed with IRS			
Dowl C	omplete Part I unless not required to file this form. See General Information B and C.			
Part I	1 Gross sales or receipts from other sources. From Side 2, Part II, line 8	•	1 2,442	238 00
	2 Gross dues and assessments from members and affiliates		2	00
	3 Gross contributions, gifts, grants, and similar amounts received STM	т 1 •	3 1,403	
	4 Total gross receipts for filing requirement test. Add line 1 through line 3.			1 3 3 .
Receipts	This line must be completed. If the result is less than \$50,000, see General Information B		4 3,846	,133 00
and		00		
Revenues	5 Cost of goods sold 5 6 Cost or other basis, and sales expenses of assets sold 6 1,013	,425 ₀₀		
	7 Total costs. Add line 5 and line 6		7 1,013	
	8 Total gross income. Subtract line 7 from line 4		8 2,832	
Expenses	9 Total expenses and disbursements. From Side 2, Part II, line 18		9 3,721	
LAPONOGO	10 Excess of receipts over expenses and disbursements. Subtract line 9 from line 8			,288 00
	11 Total payments		11	00
	12 Use tax. See General Information K		12	00
FW F	13 Payments balance. If line 11 is more than line 12, subtract line 12 from line 11		13	00
Filing Fee	 Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12 Penalties and interest. See General Information J 		15	00
	 Penalties and interest. See General Information J Balance due. Add line 12 and line 15. Then subtract line 11 from the result 		16	00
	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer	and to the pest of	or my knowledge and belier,	100
Sign		Date	J ● Telephone	
Here	Signature of officer BOARD PRESIDEN			
	Date	Check if	● PTIN	
	Preparer's signature	self-employed	- □ ₽01612986	5
Paid	Firm's name		● Firm's FEIN	
Preparer's	(or yours, HARRINGTON GROUP, CPAS, LLP		95-455762	L7
Use Only	employed) 2698 MATARO STREET		Telephone	
	and address PASADENA, CA 91107			3-6801
	May the FTB discuss this return with the preparer shown above? See instructions	• <u>X</u>	Yes No	

228951 01-10-23

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.

		1	Gross sales or receipts from all b	usines	s activities. See instruc	tions			1		00
		2	Interest						2		00
			Dividends						3		00
Receip	ts		Gross rents						4		00
from	-		Gross royalties						5	1	00
Other	1	6	Gross amount received from sale	กรี ลอด	ets (See instructions)		STA	TEMENT 2			1,595,000 00
Source	ا ،	7	Other income	, 01 a00	ote (out metruetione)		SEE STA	TEMENT 3	7		847,238 00
Course	۱ ٔ	8	Total gross sales or receipts from	n other	enurge Add line 1 th	ah	line 7 Enter here and	on Side 1 Part I line 1	8		2,442,238 00
	l	9	Contributions, gifts, grants, and s								00
		-	Dichurcements to or for member	e Sittiliai	amounts paid				10		00
		11	Disbursements to or for member Compensation of officers, director	ore and	truetose		SEE STA	темент 4	11		92,935 00
		10	Other palaries and wages	ns, and	1 II USIECS			, T.	12		798,920 00
F	_		Other salaries and wages								131,756 00
Expens	es	13	Interest								153,672 00
and		14	Taxes						-		259,120 00
Disburs	se-	15	Rents					······································	15		
ments		16	Depreciation and depletion (See i Other expenses and disbursemen	instruc'	tions)		OPE OPA	maxaan E	16		52,284 00
		17	Other expenses and disbursemer	nts			SEE STA	T.EMEN.L 2	17		2,233,309 00
			Total expenses and disbursemen	its. Add							3,721,996 00
Sche		e L	Balance Sheet		Beginning of	taxabl	. · ·		nd of ta	ixable	
Assets					(a)		(b)	(c)			(d)
							24,540)		•	11,848
			receivable							•	
3 Ne	t not	es rec	ceivable							•	
4 Inv	ento	ries .								•	
			state government obligations							•	
6 Inv	estm	nents	in other bonds							•	
			in stock							•	
8 Mc	rtga	ge loa	ans							•	
9 Oth	ner ir	rvestr	nents STMT 6				52,443			•	54,269
10 a l	Depr	eciab	le assets		3,309,761			2,116,			
b 1	Less	асси	mulated depreciation	(976,385)		2,333,376	905,9	20)		1,210,463
							862,000)		•	974,033
12 Oth	ner a:	ssets	STMT 7				1,392,341	-		•	1,170,424
13 To	tal a	ssets					4,664,700				3,421,037
			et worth								
			yable				295,451	_		•	327,525
15 Co	ntrih	ation	s, gifts, or grants payable							•	
			otes payable STMT 8				25,000)		•	35,200
17 Mc			aabla				2,883,806			•	2,403,207
			es STMT 9				241,522			<u> </u>	323,646
			or principal fund				211,322	1			020,010
			The state of the s			ļ				•	
			tal surplus. Attach reconciliation nings or income fund				1,218,921			•	331,459
			-				4,664,700			-	3,421,037
			ties and net worth		alea milita impagna mar v	o turn	4,004,700	1		İ	3,421,037
Sche	auı	ie iv	Do not complete this sched				a 13 column (d) ie la	ce than \$50 000			
4 11											
			oer books		<u>-887,</u>	402	ĺ	-	la *	<u> </u>	1,826
			me tax				ł	his return. Attach sched	nne ::	· -	1,040
			pital losses over capital gains				ł	is return not charged			
			recorded on books this year.				against book inc			-	
			fule		6		S				1 000
			corded on books this year not				9 Total. Add line 7			.	1,826
			this return. Attach schedule		• <u> </u>	100	10 Net income per i				000 000
6 To	tal. A	\dd lir	ne 1 through line 5		-887,			rom line 6		.	-889,288
					* SEE	$STD\Delta$	TEMENT				

3652224 Side 2 Form 199 2022 022

CA 199 Gross	Amoun	t fro	m Sal	e of As	sets		S.	tatement	2
Description		Date Dat Acquired Sol				thod uired			
Sale of property						-	PUR	CHASED	
	Ot	Cost her B		Depre	ec.		ense Sale	Gross Sales Pr	
	1	.,136,	174.	122	,749.		0.	1,595,0	00.
Total to Form 199, Page 2, 1n	6 1	.,136,	174.	122	749.		0.	1,595,0	00.
CA 199	C	ther	Incom	е			S	tatement	3
Description								Amount	
Miscellaneous Ticket Sales Educational Outreach Co-Producing and Other Concession Stand								3,3 706,4 79,6 39,0 18,8	23. 10. 59.
Total to Form 199, Part II, li	ne 7						***************************************	847,2	38.

Burnon, Inc. dba Rubicon Theatre Company		77-0495901
Insurance All other expenses		862. 326,927.
Total to Form 199, Part II, line 17		2,233,309.
CA 199 Other Investment	C S	Statement 6
Description	Beg. of Year	End of Year
VCCF pooled investments	52,443.	54,269.
Total to Form 199, Schedule L, line 9	52,443.	54,269.
CA 199 Other Assets		Statement 7
Description	Beg. of Year	End of Year
Pledges and Grants Receivable Prepaid Expenses and Deferred Charges Equity bond Deposit Right-of-use assets - operating leases	1,318,825. 45,236. 22,080. 6,200. 0.	1,075,681. 53,166. 9,239. 6,200. 26,138.
Total to Form 199, Schedule L, line 12	1,392,341.	1,170,424.
CA 199 Bonds and Notes Pay	yable	Statement 8
Description	Beg. of Year	End of Year
Payables to Officers, Directors, Trustees and Key Employees, Etc.	25,000.	35,200.
Total to Form 199, Schedule L, line 16	25,000.	35,200.

CA 199	199 Other Liabilities			
Description		Beg. of Year	End of Ye	ar
Right-of-use liabilities - o Deferred Revenue	perating leases	0. 241,522.	26,1 297,5	
Total to Form 199, Schedule	L, line 18	241,522.	323,6	46.
	e Recorded on Book ot Included in thi		Statement	10
Description			Amount	
Unrealized gain on investmen	ts		1,8	26.
Total to Form 199, Schedule	M-1, line 7		1,8	26.
CA 199	Fund Balance	s	Statement	11
Description		Beg. of Year	End of Ye	ar
Net assets without donor res Net assets with donor restri		-159,073. 1,377,994.	-803,3 1,134,8	
Total to Form 199, Schedule	L, line 21	1,218,921.	331,4	59.

Date Accepted _____

TAXABLE	YEAR
202	^

California e-file Return Authorization for Exempt Organizations

FORM **8453-FO**

2022	Exempt Organizations	8453-EO
Exempt Organization	n name	Identifying number
BURNON,	INC.	
	ICON THEATRE COMPANY	77-0495901
	tronic Return Information (whole dollars only)	
	s receipts (Form 199, line 4)	1 3,846,133
	s income (Form 199, line 8)	2 2,832,708
_	enses and disbursements (Form 199, line 9)	****
Part II Sett	e Your Account Electronically for Taxable Year 2022	
	ronic funds withdrawal 4a Amount 4b Withdrawal date (mm/dd/y	yyy)
Part III Ban	king Information (Have you verified the exempt organization's banking information?)	
5 Routing no	mber	
6 Account n	umber 7 Type of account: Checking	Savings
Part IV Dec	aration of Officer	
I authorize the e on line 4a.	tempt organization's account to be settled as designated in Part II. If I check Part II, box 4, I authorize an electronic ful	nds withdrawal for the amount listed
transmitter, or in California electro a balance due re organization will statements be tr	of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my ele termediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the nic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If turn, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organizemain liable for the fee liability and all applicable interest and penalties. I authorize the exempt organization return an ansmitted to the FTB by the ERO, transmitter, or intermediate service provider. If the processing of the exempt organize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay.	e exempt organization's 2022 ' the exempt organization is filing zation's fee liability, the exempt d accompanying schedules and
Sign Here	BOARD PRESIDENT Title	
Part V Dec	aration of Electronic Return Originator (ERO) and Paid Preparer.	
am only an inter accurately reflect provided the org 1345, 2022 Han the exempt orgal I declare that I h	ave reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and corr mediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I deck is the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting anization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requivables for Authorized e-file Providers. I will keep form FTB 8453-EO on file for four years from the due date of the retunization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the pair ave examined the above exempt organization's return and accompanying schedules and statements, and to the best of complete. I make this declaration based on all information of which I have knowledge.	are, however, that form FTB 8453-EO g this return to the FTB; I have rements described in FTB Pub. Irn or four years from the date d preparer, under penalties of perjury,
ERO's	Date Check if Check	ERO's PTIN
ERO signatu	also paid if self- preparer X employ	ed P01612986
	name (or yours HARRINGTON GROUP, CPAS, LLP	Firm's FEIN 95-4557617
Sign if self-e	mployed)	
J	PASADENA, CA	ZIP code 91107
	of perjury, I declare that I have examined the above organization's return and accompanying schedules and statement re true, correct, and complete. I make this declaration based on all information of which I have knowledge.	
′ ′	Paid Date Check	Pald preparer's PTIN
_	reparer's if self- employed	7
Must	irm's name (or yours	Firm's FEIN
0.	f self-employed) and address	
		ZIP code

STATE OF CALIFORNIA

RRF-1 (Rev. 02/2021)

MAIL TO: Registry of Charltable Trusts P.O. Box 903447 Sacramento, CA 94203-4470 STREET ADDRESS: 1300 | Street Sacramento, CA 95814 (916)210-6400 WEBSITE ADDRESS: www.oag.ca.gov/charities

ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Sections 12586 and 12587, California Government Code 11 Cal. Code Regs. sections 301-306, 309, 311, and 312

Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filling penalties. Revenue & Taxation Code section 23703; Government Code section 12586.1. IRS extensions will be honored.

DEPARTMENT OF JUSTICE PAGE 1 of 5

(For Registry Use Only)

BURNON, INC. DBA RUBICON THEATRE COMPANY Name of Organization	1	ange of address nended report			
List all DBAs and names the organization uses or has used					
1006 EAST MAIN STREET, NO. 300 Address (Number and Street)	State Ch	arity Registration Number CT 112708			
VENTURA, CA 93001	Corporat	ion or Organization No. 2094791			
City or Town, State, and ZIP Code KLBURNS@RUBICONTHEATRE.		-			
(805)667-2900 ORG	Federal B	Employer ID No. 77-0495901			
Telephone Number E-mall Address	L				
ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Make Check Payable to Departr					
Total Revenue Fee Total Revenue	Fee	Total Revenue	Fee		
Less than \$50,000 \$25 Between \$250,001 and \$1 million Between \$50,000 and \$100,000 \$50 Between \$1,000,001 and \$5 million	\$100 n \$200	Between \$20,000,001 and \$100 million Between \$100,000,001 and \$500 million	\$80	00 ,000	
Between \$100,000 and \$100,000 \$50 Between \$1,000,001 and \$5 million Between \$100,001 and \$250,000 \$75 Between \$5,000,001 and \$20 million		Greater than \$500 million		,200	
PART A - ACTIVITIES	· · · · · · · · · · · · · · · · · · ·				
For your most recent full accounting period (beginning $10/01/20$	22 end	ding 09/30/2023) list:			
Total Revenue 2 832 708 Noncash Contributions \$		O Total Assets \$ 3,42	1 . 0	37	
(Including noncash contributions) \$ 2,832,708 Noncash Contributions \$ Program Expenses \$ 2,998,265	Total Exp	enses \$ 3,721,996			
PART B - STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD					
Note: All questions must be answered. If you answer "yes" to any of the que providing an explanation and details for each "yes" response. Please r			Yes	No	
During this reporting period, were there any contracts, loans, leases or other to			res	INO	
and any officer, director or trustee thereof, either directly or with an entity in wany financial interest?			х		
During this reporting period, was there any theft, embezzlement, diversion or or funds?	misuse of t	he organization's charitable property		х	
During this reporting period, were any organization funds used to pay any per	nalty, fine o	r judgment?		х	
During this reporting period, were the services of a commercial fundraiser, fur	ndraising co	ounsel for charitable purposes, or			
commercial coventurer used?		various for origination purposes, or		х	
5. During this reporting period, did the organization receive any governmental fu	ınding?	SEE STATEMENT 13	х		
6. During this reporting period, did the organization hold a raffle for charitable pu	urposes?			Х	
7. Does the organization conduct a vehicle donation program?		_		х	
8. Did the organization conduct an independent audit and prepare audited finan generally accepted accounting principles for this reporting period?	ncial statem	ents in accordance with	Х		
9. At the end of this reporting period, did the organization hold restricted net as	sets, while	SEE STATEMENT 14 reporting negative unrestricted net assets?	х		
I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowled and belief, the content is true, correct and complete, and I am authorized to sign.					
		2/	/		
DOUG HALTER Signature of Authorized Agent Printed Name		BOARD PRESIDENT Date	4		
r organização of manifolizou rigoria (minitou rigido)		Date			

CA RRF-1 Explanation of Financial Transactions Statement 12
Part B, Line 1

See Form 990, Schedule L for loan details.

CA RRF-1 Information Regarding Governmental Funding Statement 13

Part B, Line 5

City of Ventura Cultural Affairs Grant 501 Poli Street Ventura, CA 93001 Kathryn Dippong (805)654-7749

CA Small Business Covid Relief 14925 Kingsport Road Fort Worth, TX 76155 800-659-2955

SVOC Shuttered Venue Operations 1165 Herndon Parkway, Suite 100 Herndon, VA 20170 800-634-0245

CA RRF-1 Information Regarding Restricted Assets
Part B, Line 9

Statement

14

All restricted funds were used consistent with their restricted purpose.

Unrestricted net assets were negative at the end of the reporting period due to the company's slow recovery from the devastating effects of Covid-19 on the live performing arts. Industry experts anticipate it will take 3-5 years for non-profit theatres to return to prior numbers. Tickets sales throughout California were 70% down from 2019 pre-pandemic numbers (reference CVL survey quotes in May 18 article in the L.A. Times by Jessica Gelt). The board made a calculated effort to entice audiences with two blockbuster productions, which resulted in a breakthrough in attendance at a loss, but has yielded increased subscription numbers for the 2024-2025 year. The company is working to manage increased costs in production by sharing productions with other companies, and will present, rather than produce, two productions in the 2024-2025 season in order to save more than \$500,000. Increased costs for insurance and labor after the pandemic, with a shortage of qualified technical staff), are also a concern, and the company is also beginning conversations with other non-profits about sharing staff. The company has created strategic objectives and a detailed 18-month cash flow plan to accelerate recovery and eliminate debt and is on track. One objective (increasing government support), was recently achieved with \$250,000 from the County of Ventura and an expected \$1.5 grant from the State of California, both of which will be reflected in next year's financials.